

## 2023 Resource Allocation Exercise – Block Vote IT Project Proposals

| <u>Project name</u>  | <u>Project estimate (\$M)</u> | <u>Planned start date (2024-25)</u> | <u>Planned end date</u> |
|--|-------------------------------|-------------------------------------|-------------------------|
| <u>Agriculture, Fisheries and Conservation Department</u>                                      |                               |                                     |                         |
| 1 Upgrade of Departmental Portal   | 1.8                           | Q1                                  | Q1/2025-26              |
| 2 Enhancement of Online Payment e-Services   | 10.0                          | Q1                                  | Q4/2025-26              |
| 3 Development of Fixed Penalty Management System for Wild Animals Protection Ordinance         | 16.6                          | Q1                                  | Q4/2025-26              |
| 4 Development of Business Process Automation Engine for Licence and Permit Application Systems | 19.5                          | Q1                                  | Q1/2026-27              |
| 5 Enhancement of IT Infrastructure for Animal Management and Animal Welfare Building Complex   | 15.5                          | Q2                                  | Q1/2026-27              |
| 6 Revamp of Departmental Website   | 14.7                          | Q3                                  | Q4/2025-26              |
| 7 Enhancement of Red Tide Monitoring System  | 6.8                           | Q3                                  | Q1/2026-27              |
| 8 Development of Country Park One-day Vehicle Permit Application System                        | 9.6                           | Q3                                  | Q3/2026-27              |
| 9 Development of Departmental Business Information Hub   | 14.2                          | Q4                                  | Q3/2025-26              |
| 10 Enhancement of Herbarium Data Management System   | 6.9                           | Q4                                  | Q3/2026-27              |
| <u>Architectural Services Department</u>   |                               |                                     |                         |
| 11 Replacement of Internet Proxy System  | 7.3                           | Q1                                  | Q2/2025-26              |
| 12 Implementation of Centrally Managed Messaging Platform                                      | 17.9                          | Q1                                  | Q4/2025-26              |
| 13 Development of Government Minor Building Works Processing System                            | 19.9                          | Q1                                  | Q1/2026-27              |
| 14 Upgrade of Office Automation Software and Workstations                                      | 18.1                          | Q1                                  | Q1/2026-27              |
| 15 Unifying Departmental IT Systems on Open Source Platform                                    | 8.7                           | Q2                                  | Q2/2026-27              |
| 16 Upgrade of Office Automation Facilities   | 5.1                           | Q3                                  | Q1/2026-27              |
| <u>Audit Commission</u>  |                               |                                     |                         |

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|----|--|--------------------------------------|--|--------------------------------|
| 17 | Development of Next Generation Audit Information System  | 4.6                                  | Q1   | Q3/2025-26                     |
|    | <u>Auxiliary Medical Service</u>   |                                      |  |                                |
| 18 | Implementation of Centrally Managed Messaging Platform and Migration of Applications on Email System | 4.5                                  | Q4   | Q4/2025-26                     |
|    | <u>Buildings Department</u>  |                                      |  |                                |
| 19 | IT Security Risk Assessment and Audit  | 1.7                                  | Q1   | Q1/2025-26                     |
| 20 | Upgrade of Office Automation Software  | 17.8                                 | Q1   | Q2/2025-26                     |
| 21 | Upgrade of Site Monitoring Information System  | 9.7                                  | Q1   | Q2/2025-26                     |
| 22 | Revamp of e-Learning Centre and Building Safety Certificate Course                                   | 5.8                                  | Q1   | Q3/2025-26                     |
| 23 | Upgrade of Consultants' Performance Information System   | 3.0                                  | Q1   | Q3/2025-26                     |
| 24 | Upgrade of Network Equipment and Emergency Network Facilities  | 19.0                                 | Q1   | Q4/2025-26                     |
| 25 | Development of Emergency Calls Management System   | 11.6                                 | Q1   | Q4/2025-26                     |
| 26 | Revamp of Departmental Website   | 7.1                                  | Q1   | Q4/2025-26                     |
| 27 | Revamp of Electronic Forms Submission System   | 19.7                                 | Q2   | Q2/2026-27                     |
|    | <u>Census and Statistics Department</u>  |                                      |  |                                |
| 28 | Upgrade of Digital Mapping System  | 6.0                                  | Q1   | Q1/2025-26                     |
| 29 | Development of Metadata Management System  | 13.7                                 | Q1   | Q2/2025-26                     |
| 30 | Upgrade of Knowledge Management Support System   | 7.4                                  | Q1   | Q2/2025-26                     |
| 31 | Upgrade of Office Automation Facilities and Operating System   | 19.2                                 | Q2   | Q2/2025-26                     |
| 32 | Revamp of Virtual Private Network  | 18.6                                 | Q2   | Q3/2025-26                     |
| 33 | Enhancement and Wider Rollout of Staff Reporting System  | 9.9                                  | Q2   | Q1/2026-27                     |
| 34 | Relocation of IT Infrastructure to New Census and Statistics Department Headquarters                 | 18.9                                 | Q3   | Q1/2026-27                     |
| 35 | Implementation of Secure Edge Gateway  | 18.7                                 | Q3   | Q2/2026-27                     |

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|----|--|--------------------------------------|--|--------------------------------|
|    | <b><u>Chief Executive's Office</u></b>   |                                      |  |                                |
| 36 | Upgrade of Common Application Platform   | 3.2                                  | Q2   | Q3/2025-26                     |
|    | <b><u>Chief Executive's Policy Unit</u></b>  |                                      |  |                                |
| 37 | Upgrade of IT Infrastructure   | 7.8                                  | Q1   | Q4/2025-26                     |
|    | <b><u>Chief Secretary for Administration's Office</u></b>  |                                      |  |                                |
| 38 | Enhancement of Application Virtual Infrastructure  | 3.5                                  | Q1   | Q3/2025-26                     |
| 39 | Upgrade of Network Attached Storage and Implementation of Network Detection and Response System      | 10.4                                 | Q1   | Q1/2026-27                     |
|    | <b><u>Civil Aid Service</u></b>  |                                      |  |                                |
| 40 | Implementation of Government Human Resources Management Services                                     | 2.4                                  | Q4   | Q4/2025-26                     |
| 41 | Implementation of Centrally Managed Messaging Platform and Migration of Applications on Email System | 5.2                                  | Q4   | Q1/2026-27                     |
|    | <b><u>Civil Aviation Department</u></b>  |                                      |  |                                |
| 42 | Provision of Office Automation Facilities for New Air Traffic Control Tower                          | 1.5                                  | Q1   | Q2/2024-25                     |
| 43 | Implementation of Centrally Managed Messaging Platform   | 9.5                                  | Q2   | Q2/2026-27                     |
|    | <b><u>Civil Engineering and Development Department</u></b>   |                                      |  |                                |
| 44 | Upgrade of Departmental Portal   | 2.6                                  | Q1   | Q3/2024-25                     |
| 45 | Upgrade of Office Automation Software  | 17.0                                 | Q1   | Q2/2025-26                     |
| 46 | Implementation of Centrally Managed Messaging Platform   | 19.9                                 | Q1   | Q4/2025-26                     |
|    | <b><u>Civil Service Bureau</u></b>   |                                      |  |                                |
| 47 | Upgrade of Qualification Assessment Database System  | 1.8                                  | Q1   | Q1/2025-26                     |
| 48 | Upgrade of Office Automation Software  | 15.2                                 | Q1   | Q2/2025-26                     |

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| 49   | Upgrade of Personnel Information System and Training Administration System for Administrative Officer Grade  | 3.9                                  | Q1   | Q2/2025-26                     |
| 50   | Revamp of Online Community for Ethics Officers and Resource Centre on Civil Service Integrity Management   | 5.3                                  | Q1   | Q4/2025-26                     |
| 51   | IT Security Risk Assessment and Audit  | 1.3                                  | Q4   | Q4/2026-27                     |
| <b><u>Commerce and Economic Development Bureau</u></b>   |  |                                      |  |                                |
| 52   | Upgrade of File Encryption System for Headquarters and Overseas Hong Kong Economic and Trade Offices   | 4.4                                  | Q1   | Q3/2025-26                     |
| 53   | IT Security Risk Assessment and Audit  | 1.7                                  | Q1   | Q4/2025-26                     |
| 54   | Upgrade of Office Automation and IT Facilities for Headquarters and Overseas Hong Kong Economic and Trade Offices                                      | 14.8                                 | Q1   | Q1/2026-27                     |
| 55   | Implementation of Centrally Managed Messaging Platform and Migration of Applications on Email System for Overseas Hong Kong Economic and Trade Offices | 11.3                                 | Q3   | Q2/2026-27                     |
| <b><u>Constitutional and Mainland Affairs Bureau</u></b> |  |                                      |  |                                |
| 56   | Revamp of Departmental Website   | 2.2                                  | Q1   | Q4/2024-25                     |
| 57   | Upgrade of Operating System and Email System (Beijing Office)  | 4.6                                  | Q1   | Q2/2025-26                     |
| 58   | Upgrade of Operating System and Email System (Hong Kong Economic and Trade Office in Shanghai)   | 4.3                                  | Q1   | Q2/2025-26                     |
| 59   | Upgrade of Operating System and Email System (Hong Kong Economic and Trade Office in Guangdong)  | 3.9                                  | Q1   | Q2/2025-26                     |
| 60   | Upgrade of Operating System and Email System (Hong Kong Economic and Trade Office in Chengdu)  | 3.7                                  | Q1   | Q2/2025-26                     |
| 61   | Upgrade of Operating System and Email System (Hong Kong Economic and Trade Office in Wuhan)  | 3.2                                  | Q1   | Q2/2025-26                     |
| <b><u>Correctional Services Department</u></b>           |  |                                      |  |                                |

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| 62 Upgrade of Office Automation Workstations  | 19.9                          | Q1                                  | Q1/2025-26              |
| 63 Revamp of Departmental Website   | 7.4                           | Q1                                  | Q4/2025-26              |
| 64 Implementation of Centrally Managed Messaging Platform   | 19.8                          | Q2                                  | Q1/2026-27              |
| 65 Upgrade of Office Automation Systems   | 13.9                          | Q2                                  | Q1/2026-27              |
| 66 IT Security Risk Assessment and Audit  | 1.2                           | Q2                                  | Q3/2025-26              |
| <u>Customs and Excise Department</u>  |                               |                                     |                         |
| 67 Upgrade of Office Automation Workstations  | 12.6                          | Q1                                  | Q2/2025-26              |
| 68 Implementation of Centrally Managed Messaging Platform for Confidential Mail System and Government Office Automation Mail System Users | 18.8                          | Q1                                  | Q3/2025-26              |
| 69 Technology Refresh for Enterprise System Management  | 8.8                           | Q1                                  | Q3/2025-26              |
| 70 Upgrade of Information and Risk Management System  | 18.9                          | Q1                                  | Q2/2026-27              |
| 71 Enhancement of Money Service Operators Licensing System  | 5.0                           | Q4                                  | Q4/2025-26              |
| 72 Upgrade of Network Infrastructure  | 15.0                          | Q4                                  | Q3/2026-27              |
| <u>Department of Health</u>   |                               |                                     |                         |
| 73 Setting up of IT Facilities for Prevention and Control of Disease at Three-Runway System at Hong Kong International Airport            | 5.7                           | Q1                                  | Q3/2024-25              |
| 74 Development of Management Dashboard on Public Mortuary Service   | 4.6                           | Q1                                  | Q4/2024-25              |
| 75 Enhancement of School Dental Care Service Website for Adoption of “iAM Smart”  | 0.8                           | Q1                                  | Q1/2025-26              |
| 76 Development of e-Licensing Public Facing Portal and Enhancement of e-Licensing Systems of Drug Office                                  | 17.0                          | Q1                                  | Q3/2025-26              |
| 77 Provision of IT Infrastructure and Facilities for Government Chinese Medicines Testing Institute                                       | 15.6                          | Q1                                  | Q3/2025-26              |
| 78 Enhancement of Chinese Medicine Control System   | 12.6                          | Q1                                  | Q4/2025-26              |
| 79 Provision of Robotics for Venue Management, Client Management and Transport of Bodies for Fu Shan Public Mortuary                      | 17.5                          | Q1                                  | Q4/2025-26              |

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|--|--|--------------------------------------|--|--------------------------------|
| 80   | Implementation of Centrally Managed Messaging Platform for Confidential Mail Users and Migration of Applications on Email System     | 14.1                                 | Q2   | Q1/2026-27                     |
| 81   | Provision of Self-registration Service for Families Clinics  | 11.3                                 | Q2   | Q1/2026-27                     |
| 82   | Enhancement of One-stop Mobile Portal  | 8.2                                  | Q3   | Q2/2026-27                     |
| <b><u>Department of Justice</u></b>        |  |                                      |  |                                |
| 83   | Upgrade of IT Facilities in Relation to Central Electronic Recordkeeping System  | 4.5                                  | Q1   | Q3/2025-26                     |
| 84   | Upgrade of Office Automation Facilities  | 19.4                                 | Q1   | Q1/2026-27                     |
| 85   | Implementation of IT Infrastructure for Resilient Site   | 12.1                                 | Q4   | Q3/2026-27                     |
| <b><u>Development Bureau</u></b>           |  |                                      |  |                                |
| 86   | Upgrade of Office Automation Software and Facilities   | 11.4                                 | Q1   | Q2/2025-26                     |
| 87   | Technology Refresh for Consultants' and Contractors' Management System of Revitalising Historic Buildings Through Partnership Scheme | 5.3                                  | Q1   | Q2/2025-26                     |
| 88   | Upgrade of Virtual Private Network   | 3.5                                  | Q1   | Q2/2025-26                     |
| 89   | Technology Refresh for Contractor Management Information System  | 9.6                                  | Q1   | Q4/2025-26                     |
| 90   | Upgrade of Office Automation Facilities  | 17.5                                 | Q1   | Q4/2025-26                     |
| <b><u>Drainage Services Department</u></b> |  |                                      |  |                                |
| 91   | Development of Safety Management System  | 7.4                                  | Q1   | Q3/2025-26                     |
| 92   | Upgrade of Virtualisation Platform   | 15.7                                 | Q1   | Q4/2025-26                     |
| 93   | Implementation of Centrally Managed Messaging Platform   | 18.1                                 | Q1   | Q1/2026-27                     |
| 94   | Development of Drainage Survey Data Processing Platform  | 7.1                                  | Q1   | Q1/2026-27                     |
| 95   | Development of Departmental Building Information Modelling Visualisation Platform  | 19.7                                 | Q1   | Q4/2025-26                     |
| <b><u>Education Bureau</u></b>             |  |                                      |  |                                |
| 96   | Development of School Management Information Hub   | 6.7                                  | Q1   | Q2/2025-26                     |

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| 97 Development of Regional Education Offices e-Working Platform                                  | 19.9                          | Q1                                  | Q4/2025-26              |
| 98 Development of School Manager Registration Platform   | 10.0                          | Q1                                  | Q4/2025-26              |
| 99 Development of e-Submission Common Management Platform  | 9.5                           | Q1                                  | Q4/2025-26              |
| 100 Revamp of Departmental Website   | 19.6                          | Q1                                  | Q1/2026-27              |
| 101 Redevelopment of Information Framework for Self-financing Post-secondary Education Sector    | 10.8                          | Q1                                  | Q1/2026-27              |
| 102 Revamp of Departmental User Accounts Management Tool Application                             | 7.9                           | Q2                                  | Q1/2026-27              |
| 103 Upgrade of Virtual Machines Infrastructure   | 14.7                          | Q2                                  | Q1/2026-27              |
| 104 Revamp of School Maintenance Automated Rapport Terminal System                               | 19.7                          | Q2                                  | Q2/2026-27              |
| 105 Development of Online Appraisal System for Departmental Grade Officers                       | 19.2                          | Q3                                  | Q3/2026-27              |
| 106 Revamp of Financial Reporting and Forecasting System   | 5.0                           | Q4                                  | Q3/2026-27              |
| <u>Efficiency Office</u>   |                               |                                     |                         |
| 107 Upgrade of Network Infrastructure  | 11.6                          | Q1                                  | Q3/2025-26              |
| 108 Technology Refresh for Email System and Data Management System                               | 13.3                          | Q2                                  | Q4/2025-26              |
| <u>Electrical and Mechanical Services Department</u>   |                               |                                     |                         |
| 109 Development of Data Management System for Fresh Water Cooling Towers Scheme                  | 8.8                           | Q1                                  | Q3/2025-26              |
| 110 Revamp of Data Management System for Buildings Energy Efficiency Ordinance                   | 16.5                          | Q1                                  | Q4/2025-26              |
| 111 Development of Data Management and Smart Energy Analytics System for District Cooling System | 11.3                          | Q1                                  | Q4/2025-26              |
| <u>Environmental Protection Department</u>   |                               |                                     |                         |
| 112 Feasibility Study on Roadmap of Information and Communications Technology Advancement for    | 7.5                           | Q1                                  | Q2/2025-26              |

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| <u>Smarter Enforcement in Environmental Compliance Division</u>   |                               |                                     |                         |
| 113 Establishment of Server Rooms and Network at Tseung Kwan O Joint-user Government Office Building                                      | 19.5                          | Q1                                  | Q3/2025-26              |
| 114 Provision of Office Automation Facilities and Software  | 4.6                           | Q1                                  | Q3/2025-26              |
| 115 Upgrade of Departmental Portal  | 2.1                           | Q1                                  | Q4/2025-26              |
| 116 Implementation of Centrally Managed Messaging Platform  | 17.9                          | Q1                                  | Q4/2025-26              |
| 117 IT Security Risk Assessment and Audit   | 3.0                           | Q1                                  | Q1/2026-27              |
| 118 Upgrade of Network Infrastructure and Servers   | 13.5                          | Q4                                  | Q3/2026-27              |
| 119 Development of Online Information System for Marine Refuse Management   | 4.8                           | Q2                                  | Q2/2026-27              |
| <u>Financial Services and the Treasury Bureau</u>   |                               |                                     |                         |
| 120 Upgrade of Departmental Portal  | 1.2                           | Q1                                  | Q1/2025-26              |
| 121 Upgrade of Network Infrastructure and Implementation of New Security System   | 2.4                           | Q1                                  | Q3/2025-26              |
| <u>Fire Services Department</u>   |                               |                                     |                         |
| 122 Implementation of Building Information Modelling for Launch of Stage 3 of Electronic Submission Hub                                   | 19.9                          | Q1                                  | Q2/2025-26              |
| 123 Development of Exterior Fire Alert Artificial Intelligence System for Typhoon Shelter   | 5.9                           | Q1                                  | Q4/2025-26              |
| 124 Development of Administrative System for Personnel and Equipment Control Tracking of Urban Search and Rescue Operation                | 13.8                          | Q1                                  | Q4/2025-26              |
| 125 Strengthening of IT Security-related Systems  | 19.3                          | Q2                                  | Q1/2026-27              |
| 126 Digitalisation of Operational and Administrative Workflow   | 18.9                          | Q2                                  | Q2/2026-27              |
| 127 Revamp and Integration of Learning Management System and Training Administration System into Department Knowledge Management Platform | 15.1                          | Q3                                  | Q2/2026-27              |
| 128 Implementation of Artificial Intelligence Engine and Voice Recognition System   | 17.0                          | Q3                                  | Q3/2026-27              |



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| <u>Food and Environmental Hygiene Department</u>   |                               |                                     |                         |
| 129 Replacement of Storage, Backup Systems and Servers of Infrastructure Facilities  | 11.1                          | Q1                                  | Q1/2025-26              |
| 130 Revamp of Market Stall Management System   | 18.5                          | Q2                                  | Q1/2026-27              |
| 131 Upgrade of Office Automation Software  | 19.7                          | Q1                                  | Q3/2025-26              |
| 132 Replacement of Office Automation Workstations  | 11.2                          | Q2                                  | Q1/2025-26              |
| <u>Government Laboratory</u>   |                               |                                     |                         |
| 133 Upgrade of Office Automation Facilities  | 2.6                           | Q1                                  | Q4/2025-26              |
| 134 Provision of IT Facilities in Relation to Implementation of Central Electronic Recordkeeping System                                | 0.7                           | Q1                                  | Q3/2025-26              |
| 135 Setting up of Network Infrastructure and IT Facilities at Cavern Office at Anderson Road Quarry Development Site of Tai Sheung Tok | 0.8                           | Q2                                  | Q2/2026-27              |
| 136 Enhancement of DNA Database Management System  | 10.0                          | Q2                                  | Q1/2026-27              |
| <u>Government Logistics Department</u>   |                               |                                     |                         |
| 137 Feasibility Study cum Business Process Re-engineering Study on Warehouse Management System   | 5.4                           | Q1                                  | Q1/2025-26              |
| <u>Government Property Agency</u>  |                               |                                     |                         |
| 138 Upgrade of Office Automation Workstations and Software   | 7.6                           | Q2                                  | Q3/2025-26              |
| 139 Upgrade of Server Systems  | 9.3                           | Q2                                  | Q1/2026-27              |
| <u>Health Bureau</u>   |                               |                                     |                         |
| 140 Consolidation of Primary Healthcare-related Websites   | 1.6                           | Q1                                  | Q3/2024-25              |
| 141 IT Security Risk Assessment and Audit for Electronic Health Record Sharing System  | 3.0                           | Q1                                  | Q3/2025-26              |
| 142 Setting up of IT Facilities for Primary Healthcare Commission  | 19.8                          | Q1                                  | Q1/2026-27              |
| 143 Development of 2nd Generation Electronic Grant Management System   | 17.3                          | Q2                                  | Q1/2026-27              |

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| 144 Technology Refresh for Key and Certificate Management Service Module of 2nd Generation Smart Identity Card Electronic Authentication System | 0.8                           | Q2                                  | Q4/2024-25              |
| 145 Upgrade of Departmental Portal  | 0.9                           | Q2                                  | Q1/2025-26              |
| 146 Upgrade of Operating System, Office Automation Facilities and Server Infrastructure   | 6.1                           | Q2                                  | Q1/2026-27              |
| <u>Highways Department</u>  |                               |                                     |                         |
| 147 Upgrade of Email System   | 5.7                           | Q1                                  | Q3/2024-25              |
| 148 Revamp of Survey Data System  | 10.0                          | Q2                                  | Q3/2025-26              |
| 149 Revamp of Maintenance Accounting and Information System   | 13.6                          | Q2                                  | Q3/2026-27              |
| 150 Replacement of Traffic Accident Database  | 1.9                           | Q3                                  | Q1/2026-27              |
| <u>Home Affairs Department</u>  |                               |                                     |                         |
| 151 Development of Management Information System on District Personalities  | 4.7                           | Q1                                  | Q2/2025-26              |
| 152 Upgrade of Hong Kong Licensed Hotels and Guesthouses Mobile App   | 3.1                           | Q2                                  | Q3/2025-26              |
| 153 Development of e-Tracking Facility for Amusements With Prizes Licence with Adoption of "iAM Smart"  | 4.3                           | Q3                                  | Q1/2026-27              |
| <u>Home and Youth Affairs Bureau</u>  |                               |                                     |                         |
| 154 IT Security Risk Assessment and Audit   | 0.7                           | Q1                                  | Q1/2025-26              |
| <u>Hong Kong Observatory</u>  |                               |                                     |                         |
| 155 Development of Online Services for Adoption of "iAM Smart"  | 1.0                           | Q1                                  | Q4/2024-25              |
| 156 Upgrade of Departmental Portal and Replacement of Office Automation Facilities  | 6.4                           | Q1                                  | Q1/2025-26              |
| 157 Setting up of Disaster Recovery Facilities for Online Weather Information Services at Government Data Centre Complex                        | 5.8                           | Q1                                  | Q2/2025-26              |
| 158 Establishment of High-performance Collaborative Platform for Departmental Artificial Intelligence Development                               | 19.8                          | Q1                                  | Q4/2025-26              |

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| 159 Setting up of Service Management System for Airport Meteorological Office   | 6.3                           | Q1                                  | Q4/2025-26              |
| 160 Setting up of Local Tsunami Monitoring and Prediction System on Graphical Processing Unit Accelerated Platform                      | 3.5                           | Q1                                  | Q4/2025-26              |
| 161 Revamp of Government Weather Information Server 2 and Weather Information Server 2 with Development and Integration of App Platform | 10.0                          | Q1                                  | Q4/2025-26              |
| 162 Replacement and Upgrade of IT Facilities of Mission-critical Rainstorm Nowcasting System in Support of Rainstorm Warning Operations | 6.8                           | Q1                                  | Q1/2026-27              |
| 163 Enhancement of IT Facilities for Supporting Automatic Weather Forecast Services   | 6.5                           | Q1                                  | Q1/2026-27              |
| 164 Implementation of System Wide Information Management of International Civil Aviation Organisation                                   | 19.7                          | Q1                                  | Q4/2028-29              |
| 165 Implementation of Centrally Managed Messaging Platform and Migration of Applications on Email System                                | 4.3                           | Q3                                  | Q3/2025-26              |
| 166 Replacement of Computer System for Accident Consequence Assessment  | 4.8                           | Q4                                  | Q3/2026-27              |
| 167 Implementation of Government Human Resources Management Services  | 3.6                           | Q4                                  | Q3/2025-26              |
| <u>Hong Kong Police Force</u>   |                               |                                     |                         |
| 168 Provision of IT Facilities for New Chai Wan Government Complex and Vehicle Depot  | 3.8                           | Q1                                  | Q2/2024-25              |
| 169 Revamp of Resilient Site of Cyber Security Centre   | 17.9                          | Q1                                  | Q1/2025-26              |
| 170 Provision of Information and Communications Technology Equipment for New Cyber Security Complex                                     | 11.8                          | Q1                                  | Q1/2025-26              |
| 171 Implementation of Central Electronic Recordkeeping System   | 10.0                          | Q1                                  | Q1/2025-26              |
| 172 Enhancement of Electronic Liaison Information Timely Enquiry System   | 17.7                          | Q1                                  | Q3/2025-26              |

| <u>Project name</u>   | <u>Project estimate (\$M)</u> | <u>Planned start date (2024-25)</u> | <u>Planned end date</u> |
|---|-------------------------------|-------------------------------------|-------------------------|
| 173 Functional Enhancement of Online Service Provider Enquiry System  | 10.7                          | Q1                                  | Q3/2025-26              |
| 174 Provision of IT Facilities for New Kong Nga Po Police Training Facilities   | 19.9                          | Q1                                  | Q4/2025-26              |
| 175 Technology Refresh of Security Patch Management and Software Distribution Infrastructure  | 18.4                          | Q1                                  | Q4/2025-26              |
| 176 Development of e-Armoury Record Management System   | 16.8                          | Q1                                  | Q4/2025-26              |
| <u>Housing Bureau</u>   |                               |                                     |                         |
| 177 Enhancement of Housing Electronic Plan Submission System of Independent Checking Unit   | 16.0                          | Q1                                  | Q3/2025-26              |
| 178 Migration of Sales of First-hand Residential Properties Electronic Platform to Government Cloud Infrastructure Services                       | 7.0                           | Q1                                  | Q4/2025-26              |
| <u>Immigration Department</u>   |                               |                                     |                         |
| 179 Upgrade of Landing Slip Printers and Optical Character Recognition Readers in Immigration Control Points                                      | 18.5                          | Q1                                  | Q1/2026-27              |
| 180 Provision of Additional e-Channels and Peripherals for Heung Yuen Wai Boundary Control Point and Express Rail Link West Kowloon Control Point | 17.7                          | Q1                                  | Q4/2025-26              |
| 181 Implementation of Centrally Managed Messaging Platform  | 19.8                          | Q2                                  | Q3/2025-26              |
| 182 Upgrade of Office Automation Facilities and Operating System  | 19.1                          | Q2                                  | Q4/2025-26              |
| 183 IT Security Risk Assessment and Audit   | 2.2                           | Q2                                  | Q2/2026-27              |
| <u>Independent Commission Against Corruption</u>  |                               |                                     |                         |
| 184 Upgrade and Provision of Office Automation Software   | 5.4                           | Q1                                  | Q2/2025-26              |
| 185 Upgrade of Network Infrastructure   | 15.1                          | Q1                                  | Q3/2025-26              |
| 186 Development of Digital Integrity Management System  | 8.6                           | Q1                                  | Q3/2025-26              |
| 187 Migration of Applications on Email System   | 16.8                          | Q1                                  | Q1/2026-27              |

| <u>Project name</u>  | <u>Project estimate (\$M)</u> | <u>Planned start date (2024-25)</u> | <u>Planned end date</u> |
|--|-------------------------------|-------------------------------------|-------------------------|
| <u>Information Services Department</u>   |                               |                                     |                         |
| 188 Revamp of Announcements in Public Interest Systems   | 6.5                           | Q1                                  | Q2/2025-26              |
| 189 Enhancement of Online Photo Sales System   | 4.5                           | Q2                                  | Q2/2025-26              |
| 190 Implementation of Government Human Resources Management Services   | 3.4                           | Q3                                  | Q2/2025-26              |
| <u>Inland Revenue Department</u>   |                               |                                     |                         |
| 191 Revamp of Workflow Management System and Inspection Request Management System  | 19.9                          | Q4                                  | Q3/2026-27              |
| 192 IT Security Risk Assessment and Audit  | 0.9                           | Q4                                  | Q3/2025-26              |
| <u>Innovation and Technology Commission</u>  |                               |                                     |                         |
| 193 Setting up IT Infrastructure at Tseung Kwan O Joint-user Government Office Building and Upgrade of Operating System                            | 14.5                          | Q1                                  | Q4/2025-26              |
| <u>Intellectual Property Department</u>  |                               |                                     |                         |
| 194 IT Security Risk Assessment and Audit  | 0.3                           | Q1                                  | Q4/2024-25              |
| 195 Feasibility Study on Development of Next Generation Integrated IT System   | 8.5                           | Q1                                  | Q1/2025-26              |
| <u>Invest Hong Kong</u>  |                               |                                     |                         |
| 196 Upgrade of Departmental Portal   | 0.7                           | Q1                                  | Q2/2024-25              |
| 197 IT Security Risk Assessment and Audit Services   | 0.7                           | Q3                                  | Q1/2025-26              |
| 198 Upgrade of Operating System  | 6.8                           | Q3                                  | Q3/2025-26              |
| <u>Labour and Welfare Bureau</u>   |                               |                                     |                         |
| 199 Enhancement of Central Registry for Rehabilitation Information Management System for Adoption of “iAM Smart” and Support Faster Payment System | 1.2                           | Q1                                  | Q4/2024-25              |
| 200 Upgrade of Office Automation Facilities  | 3.4                           | Q3                                  | Q2/2025-26              |
| <u>Lands Department</u>  |                               |                                     |                         |
| 201 IT Security Risk Assessment and Audit  | 2.9                           | Q1                                  | Q4/2024-25              |

| <u>Project name</u>  | <u>Project estimate (\$M)</u> | <u>Planned start date (2024-25)</u> | <u>Planned end date</u> |
|--|-------------------------------|-------------------------------------|-------------------------|
| 202 Enhancement of Network Equipment and Security of Server Room   | 16.5                          | Q1                                  | Q2/2025-26              |
| 203 Upgrade of Office Automation Software and Operating System   | 19.9                          | Q1                                  | Q3/2025-26              |
| 204 Replacement of Office Automation Workstations  | 19.9                          | Q1                                  | Q3/2025-26              |
| 205 Revamp of Map Application Programming Interface  | 12.4                          | Q1                                  | Q3/2025-26              |
| 206 Development of Vegetation Complaints Handling System   | 19.1                          | Q1                                  | Q4/2025-26              |
| 207 Development of Field Checking Mobile Application   | 17.4                          | Q1                                  | Q4/2025-26              |
| 208 Development of Dashboards for Hong Kong Satellite Positioning Reference Station Network System                                   | 5.7                           | Q1                                  | Q4/2025-26              |
| 209 Development of Mobile Mapping System and Indoor Map Data Repository  | 17.6                          | Q2                                  | Q4/2025-26              |
| 210 Development of Digital Survey Record Repository System for Land Boundary Survey Record Preparation and Submission                | 15.5                          | Q3                                  | Q3/2026-27              |
| 211 Enhancement of Location Search Application with Inclusion of GeoAddress Code   | 5.0                           | Q3                                  | Q2/2025-26              |
| 212 Revamp of Land Parcel Data and Management Module in Land Information System to Enhance Capabilities in Land Information Analysis | 18.0                          | Q3                                  | Q3/2026-27              |
| <u>Legal Aid Department</u>  |                               |                                     |                         |
| 213 Upgrade of Network Infrastructure  | 8.3                           | Q3                                  | Q1/2026-27              |
| <u>Leisure and Cultural Services Department</u>  |                               |                                     |                         |
| 214 Upgrade of Office Automation Network Equipment   | 12.4                          | Q1                                  | Q3/2025-26              |
| 215 Enhancement of Server Infrastructure Security for Threat Detection Capability Improvement  | 4.6                           | Q1                                  | Q1/2026-27              |
| 216 Upgrade of Office Automation Workstations  | 19.7                          | Q1                                  | Q3/2026-27              |
| 217 Enhancement of Call and Return System  | 5.4                           | Q1                                  | Q4/2025-26              |
| 218 Enhancement of Tree Management System  | 19.4                          | Q1                                  | Q1/2027-28              |
| <u>Marine Department</u>   |                               |                                     |                         |
| 219 Enhancement of Electronic Services for Adoption of “iAM Smart”   | 3.8                           | Q1                                  | Q4/2024-25              |

| <u>Project name</u>  | <u>Project estimate (\$M)</u> | <u>Planned start date (2024-25)</u> | <u>Planned end date</u> |
|--|-------------------------------|-------------------------------------|-------------------------|
| 220 Upgrade of Departmental Portal   | 2.7                           | Q1                                  | Q4/2024-25              |
| 221 Development of Recognised Organisations Monitoring System  | 7.6                           | Q1                                  | Q1/2025-26              |
| 222 IT Security Risk Assessment and Audit  | 1.7                           | Q1                                  | Q2/2025-26              |
| 223 Upgrade of IT Facilities in Command Centre of Harbour Patrol Section   | 5.7                           | Q1                                  | Q3/2025-26              |
| 224 Redevelopment of Marine Accident Investigation Information System  | 4.7                           | Q1                                  | Q1/2026-27              |
| 225 Redevelopment of Drawing Plans Management System   | 4.7                           | Q2                                  | Q4/2025-26              |
| 226 Implementation of Centrally Managed Messaging Platform and Migration of Applications on Email System   | 19.5                          | Q2                                  | Q1/2026-27              |
| 227 Revamp of Seafarer Examination and Certification System  | 17.5                          | Q3                                  | Q3/2026-27              |
| <u>Office of the Government Chief Information Officer</u>  |                               |                                     |                         |
| 228 Migration of Pilot Electronic Recordkeeping System to Central Electronic Recordkeeping System  | 17.7                          | Q1                                  | Q2/2025-26              |
| 229 Pilot Implementation of Low-code Application Platform for In-house Application Systems   | 14.7                          | Q1                                  | Q2/2025-26              |
| 230 Upgrade of Government Common Applications System   | 7.9                           | Q1                                  | Q3/2025-26              |
| 231 Government-wide Phishing Drill Campaign  | 3.5                           | Q1                                  | Q3/2025-26              |
| 232 Enhancement of Network Infrastructure of Government Backbone Network   | 19.6                          | Q1                                  | Q4/2025-26              |
| 233 Enhancement of Interoperability of Office Automation Platform  | 10.0                          | Q1                                  | Q4/2025-26              |
| 234 Information Security Compliance Audit for Government Bureaux and Departments   | 19.0                          | Q1                                  | Q3/2026-27              |
| 235 Upgrade of Network Infrastructure of Central Computer Centre Network Services  | 16.5                          | Q3                                  | Q2/2026-27              |
| 236 Enhancement of Common Shared Questions and Answers System for Examination of Government's Annual Estimates and Implementation of Extended Financial Services and the Treasury Bureau Functions | 14.7                          | Q2                                  | Q4/2025-26              |

| <u>Project name</u>  | <u>Project estimate (\$M)</u> | <u>Planned start date (2024-25)</u> | <u>Planned end date</u> |
|--|-------------------------------|-------------------------------------|-------------------------|
| 237 Development of Internal Information Search Tools   | 19.9                          | Q3                                  | Q2/2026-27              |
| 238 Enhancement of Internet Mail Exchange Service  | 16.5                          | Q4                                  | Q3/2026-27              |
| 239 Upgrade of Shared e-Procurement System   | 14.3                          | Q3                                  | Q2/2026-27              |
| 240 Development of Centralised Security Scanning Platform for Government Internet-facing Systems                         | 15.2                          | Q4                                  | Q4/2025-26              |
| <u>Official Receiver's Office</u>  |                               |                                     |                         |
| 241 Implementation of Central Electronic Recordkeeping System  | 10.7                          | Q1                                  | Q1/2025-26              |
| 242 Implementation of Centrally Managed Messaging Platform and Migration of Applications on Email System                 | 6.8                           | Q1                                  | Q1/2025-26              |
| 243 Enhancement of Electronic Services for Adoption of Upgraded "iAM Smart"  | 2.1                           | Q1                                  | Q1/2025-26              |
| 244 IT Security Risk Assessment and Audit  | 0.9                           | Q1                                  | Q1/2025-26              |
| 245 Upgrade of IT Infrastructure and Strengthening of IT Security Infrastructure   | 13.2                          | Q1                                  | Q2/2025-26              |
| <u>Planning Department</u>   |                               |                                     |                         |
| 246 Enhancement of Planning Submission Workflow and Monitoring System and Adoption of "iAM Smart" for Online Submissions | 11.7                          | Q1                                  | Q2/2025-26              |
| 247 Upgrade of Office Automation Workstations, Software and File Storage System  | 19.4                          | Q1                                  | Q1/2026-27              |
| 248 IT Security Risk Assessment and Audit  | 1.3                           | Q2                                  | Q4/2025-26              |
| 249 Development of Spatial Data Viewing Platform   | 12.9                          | Q3                                  | Q3/2026-27              |
| <u>Radio Television Hong Kong</u>  |                               |                                     |                         |
| 250 Revamp of Resource and Cost Management System  | 5.9                           | Q1                                  | Q2/2025-26              |
| 251 Upgrade of Media Network Access Switches and Firewall Systems of Television Production Networks                      | 4.1                           | Q1                                  | Q2/2025-26              |
| 252 Upgrade of Network Infrastructure  | 5.2                           | Q1                                  | Q4/2025-26              |
| 253 Implementation of Centrally Managed Messaging Platform   | 11.6                          | Q1                                  | Q1/2026-27              |
| <u>Rating and Valuation Department</u>   |                               |                                     |                         |



| <u>Project name</u>  | <u>Project estimate (\$M)</u> | <u>Planned start date (2024-25)</u> | <u>Planned end date</u> |
|--|-------------------------------|-------------------------------------|-------------------------|
| 254 Upgrade of Departmental Portal   | 1.7                           | Q1                                  | Q1/2025-26              |
| 255 Upgrade of Operating System  | 14.0                          | Q3                                  | Q2/2026-27              |
| <u>Registration and Electoral Office</u>   |                               |                                     |                         |
| 256 Development of Geographic Information System for Delineation of Boundaries of Legislative Council and District Council Geographical Constituencies | 6.0                           | Q1                                  | Q1/2025-26              |
| 257 Enhancement of Security for IT Systems   | 18.8                          | Q1                                  | Q3/2025-26              |
| 258 Development of Election Mobile App/Website   | 10.1                          | Q1                                  | Q3/2025-26              |
| 259 Upgrade and Migration of New Electoral and Registration System   | 19.6                          | Q1                                  | Q4/2025-26              |
| 260 IT Security Risk Assessment and Audit  | 0.8                           | Q3                                  | Q3/2025-26              |
| 261 Upgrade of Departmental Portal   | 4.5                           | Q3                                  | Q1/2026-27              |
| <u>Security Bureau</u>   |                               |                                     |                         |
| 262 Implementation of Privileged Account Management System   | 3.9                           | Q1                                  | Q4/2024-25              |
| 263 Upgrade of Integrated Law and Order Statistical System   | 1.8                           | Q1                                  | Q3/2025-26              |
| 264 Upgrade of Office Automation Facilities  | 7.8                           | Q2                                  | Q2/2025-26              |
| 265 Replacement of Network Equipment of Common Infrastructure for Application Systems  | 3.8                           | Q2                                  | Q3/2025-26              |
| 266 IT Security Risk Assessment and Audit  | 0.7                           | Q2                                  | Q3/2025-26              |
| <u>Social Welfare Department</u>   |                               |                                     |                         |
| 267 Implementation of Centrally Managed Messaging Platform   | 19.9                          | Q2                                  | Q1/2025-26              |
| 268 Departmental Information Technology Plan Study   | 7.2                           | Q2                                  | Q3/2025-26              |
| <u>Trade and Industry Department</u>   |                               |                                     |                         |
| 269 IT Security Risk Assessment and Audit  | 0.6                           | Q1                                  | Q4/2024-25              |
| 270 Implementation of Centrally Managed Messaging Platform   | 4.4                           | Q1                                  | Q2/2025-26              |
| <u>Transport and Logistics Bureau</u>  |                               |                                     |                         |
| 271 Strengthening IT Security Infrastructure   | 3.2                           | Q1                                  | Q2/2025-26              |

| <u>Project name</u>   | <u>Project estimate (\$M)</u> | <u>Planned start date (2024-25)</u> | <u>Planned end date</u> |
|---|-------------------------------|-------------------------------------|-------------------------|
| 272 Upgrade of Operating System for Client Workstations   | 2.9                           | Q3                                  | Q2/2025-26              |
| <u>Transport Department</u>   |                               |                                     |                         |
| 273 Upgrade of Departmental Portal  | 1.0                           | Q1                                  | Q4/2024-25              |
| 274 Revamp of Vehicle Examination Order System II and Its Migration to Government Cloud Infrastructure Services   | 15.8                          | Q1                                  | Q2/2025-26              |
| 275 Development of Cross Boundary Coach Quota Management System   | 4.3                           | Q1                                  | Q2/2025-26              |
| 276 Enhancement of Automation System for Checking and Reporting Differential Fare under Government Public Transport Fare Concession Scheme for Elderly and Eligible Persons with Disabilities | 6.0                           | Q1                                  | Q3/2025-26              |
| 277 Enhancement of e-Services for Adoption of “iAM Smart”   | 5.8                           | Q1                                  | Q4/2025-26              |
| 278 Migration of e-Services to Government Cloud Infrastructure Services   | 19.4                          | Q1                                  | Q4/2025-26              |
| 279 Implementation of Privileged Account Security Solution  | 6.8                           | Q2                                  | Q1/2025-26              |
| 280 Implementation of Centrally Managed Messaging Platform  | 17.2                          | Q2                                  | Q3/2025-26              |
| 281 Upgrade of Computerised Written Test System II  | 8.8                           | Q2                                  | Q3/2025-26              |
| 282 Implementation of Government Human Resources Management Services and Development of Associated System   | 4.1                           | Q3                                  | Q3/2025-26              |
| <u>Treasury</u>   |                               |                                     |                         |
| 283 Technology Refresh for Electronic Document Management System  | 6.6                           | Q1                                  | Q4/2024-25              |
| 284 Enhancement of Application Whitelisting System  | 2.7                           | Q1                                  | Q1/2025-26              |
| 285 Enhancement of Security Information and Event Management System   | 2.4                           | Q1                                  | Q1/2025-26              |
| 286 Implementation of Centrally Managed Messaging Platform and Migration of Applications on Email System  | 19.5                          | Q1                                  | Q1/2026-27              |
| 287 IT Security Risk Assessment and Audit   | 3.0                           | Q2                                  | Q4/2025-26              |

| <u>Project name</u>  | <u>Project estimate (\$M)</u> | <u>Planned start date (2024-25)</u> | <u>Planned end date</u> |
|--|-------------------------------|-------------------------------------|-------------------------|
| <u>University Grants Committee</u>   |                               |                                     |                         |
| 288 Feasibility Study on Development of Flexible Application Processing and Workflow Management System for Administering Research Funding Schemes of Research Grants Council | 5.5                           | Q1                                  | Q4/2024-25              |
| 289 Upgrade of Departmental Portal   | 1.3                           | Q1                                  | Q4/2024-25              |
| 290 Enhancement of Research Assessment Exercise Electronic System  | 9.0                           | Q1                                  | Q1/2026-27              |
| <u>Water Supplies Department</u>   |                               |                                     |                         |
| 291 Implementation of Centrally Managed Messaging Platform and Migration of Applications on Email System   | 18.4                          | Q1                                  | Q3/2025-26              |
| 292 Development of Central Advanced Metering Infrastructure Management and Analysis System   | 2.5                           | Q1                                  | Q3/2025-26              |
| 293 Expansion of Virtualised Infrastructure to New Water Supplies Department Headquarters  | 18.9                          | Q1                                  | Q4/2025-26              |
| 294 Integration of Customer Care and Billing System into Intranet  | 15.0                          | Q1                                  | Q4/2025-26              |
| <u>Working Family and Student Financial Assistance Agency</u>  |                               |                                     |                         |
| 295 Migration of e-Services to Government Cloud Infrastructure Services (Student Finance Office)   | 13.6                          | Q1                                  | Q4/2025-26              |
| 296 IT Security Risk Assessment and Audit  | 1.5                           | Q3                                  | Q3/2025-26              |